



Thiess Pty Ltd  
A.B.N. 87 010 221 486

QUEENSLAND

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South Bank Qld 4101

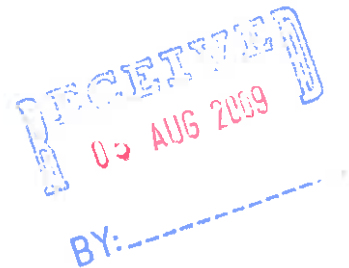
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4<sup>th</sup> August 2009

BAUER FOUNDATIONS AUSTRALIA PTY LTD  
Unit 16, 40 Blackwood Street  
Mitchelton, QLD, 4053

Attention: Gerhard Zylowski

**RE: Hinze Dam Stage 3 Sub-Alliance**



Dear Gerhard,

Following the successful completion of Bauer's portion of the project, I would like to express my appreciation for the way in which you, Mike Schwermer and his team and Bauer have performed on the project.

The process of early involvement in understanding the solution, selection of equipment, producing the Target Outturn Cost (TOC) and demonstration of Bauer's capacity in this type of work, gave Thiess and the Alliance a high degree of confidence that the cut-off wall solution was the correct option for this project.

Once on site, the professional way in which the Bauer team, under Mike's leadership, went about setting up the work site was very well received. The assistance with trial mixes and material gradings in conjunction with our team was seamless and gave the project a product that could be reproduced consistently and within the tight specification constraints.

The work carried out by the site team in constructing the largest cut-off wall in a dam in Australia was again described by those who viewed the operation as very professional.

The quality of the work was first class and, when there were minor issues, the team was very proactive in seeking a solution and correcting the problem. I also note that the issues were few and infrequent. To date all of the physical inspections that we have done as we uncover the top of the



wall reinforce test results and the other data, confirming that you have delivered a high quality product.

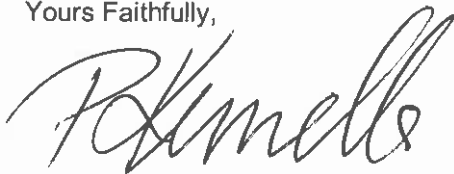
The attitude to safety by the site team was commendable, however because your operation involved the need to consistently work men in close proximity to machines your focus on this must be unwavering and at the forefront of you site team's mind. The team was always receptive to suggestions for improvements and active participants on the site safety committee.

The fact that the work was completed without issue, seven weeks ahead of schedule and came in well under budget speaks for itself in this business.

For me personally it was a great opportunity to see this type of work being done on a large scale and watch how the team members developed good engineering solutions to the types of issues that confronted them.

I congratulate you and your team on the completion of a successful and very professionally run project.

Yours Faithfully,

A handwritten signature in black ink, appearing to read 'P. Kinsella', written in a cursive style.

Peter Kinsella

**Construction Manager**